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FINANCE FORUM Uncertain Certainty: June 2026

Cranes, capital and the cost of uncertainty: What today’s financing climate means for new and used equipment.

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FINANCE FORUM

Cranes, capital and the cost of uncertainty: What today's financing climate means for new and used equipment.

Uncertain certainty

The panel

TONYA FRY is an owner and Vice President at Harry Fry & Associates. Tonya has 22 years of experience in the heavy equipment finance industry. Tonya brings a strategic and customer-focused approach to equipment financing. She works closely with clients throughout the funding process, helping businesses secure customized financing solutions that support growth, improve cash flow, and maximize profitability. Harry Fry & Associates is a family-owned company specializing in crane and heavy-equipment financing solutions. They have secured approximately $1.7 billion in financing over the past thirty years.

DAN MCDONOUGH is the founder, CEO and president of Commercial Credit Group (CCG). He has 40 years of experience in the construction and transportation equipment financing markets and has been instrumental in growing CCG's crane portfolio. Commercial Credit Group is an independent equipment finance provider based in Charlotte, NC, specializing in financing for new and used equipment, equipment refinancing and working capital loans. In 22 years, CCG has financed over $500 million in cranes for companies across the U.S. and Canada.

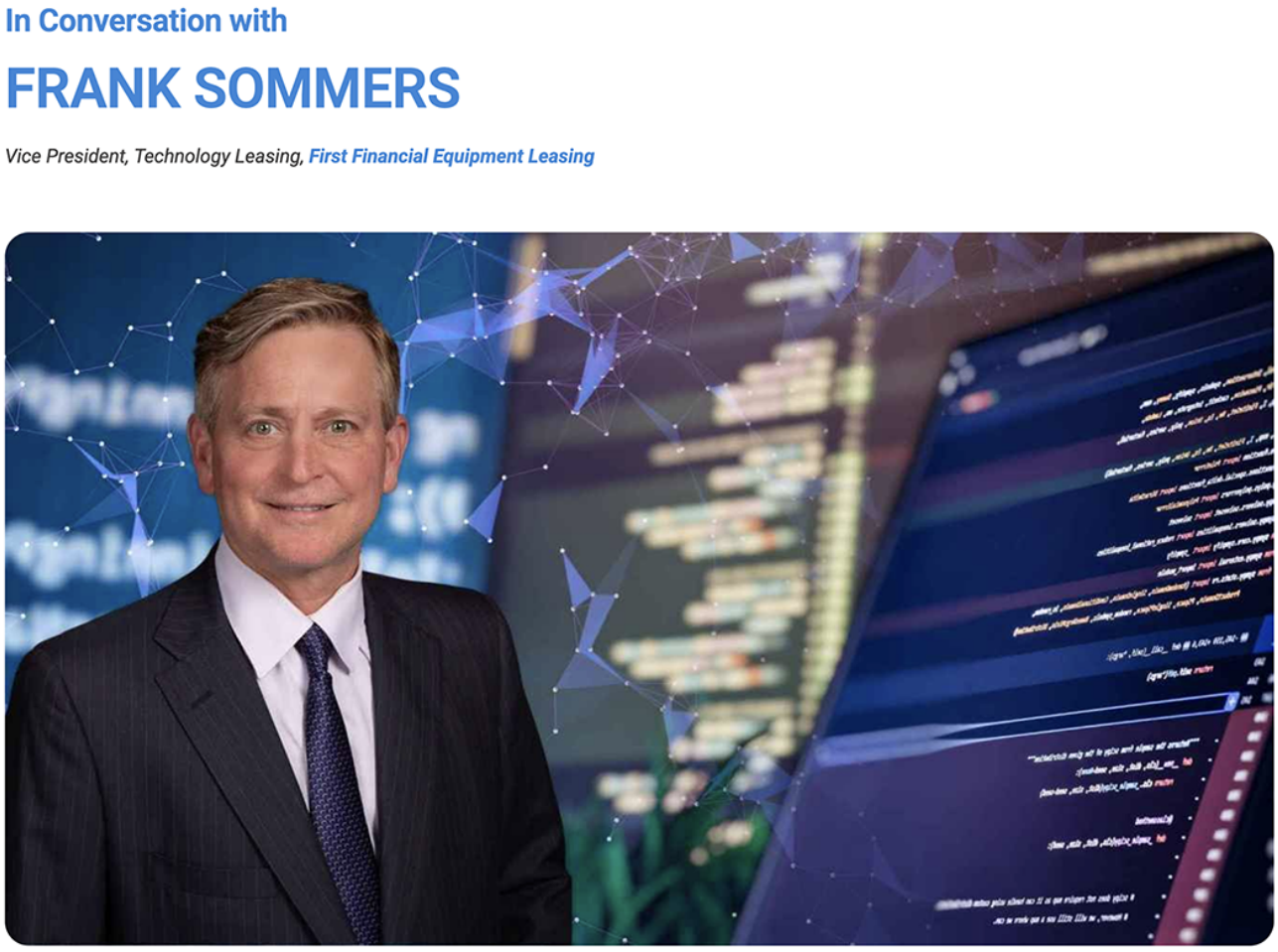
JEFF WHITCOMB is SVP for Construction and Industrial at First Financial Equipment Leasing, a JA Mitsui company. He has 28 years of experience in the construction and transportation equipment financing markets and has been instrumental in

adding $230 million in new originations in the past three years. As part of the JA Mitsui Leasing family, First Financial Equipment Leasing offers the stability and resources of a global powerhouse with over $16 billion in assets.

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techronicler.com – In Conversation With Frank Sommers



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Frank Sommers, Vice President, Technology Leasing, at First Financial Equipment Leasing, brings 30 years of experience in the IT leasing industry, advising global enterprise organizations on how to modernize their infrastructure while preserving capital and accelerating technology adoption. A former collegiate soccer player at Cal Poly San Luis Obispo, Frank brings a strong sense of competitiveness and teamwork to every client relationship.

As AI adoption moves quickly across industries, large enterprises are facing significant financial hurdles, with full-scale AI data center investments ranging from $150 to $500 million. Frank joins us today to explain how organizations can overcome these barriers. He discusses how IT leasing acts as a "budget multiplier," allowing companies to bypass the massive upfront costs of high-performance compute infrastructure and avoid the trap of rapidly depreciating technology.

Techronicler: AI adoption is moving quickly across industries. What challenges are large enterprises facing as they try to modernize their technology stack?

Frank Sommers:

Large enterprises face several significant challenges when

modernizing for AI. First, the core infrastructure is expensive and highly concentrated, particularly GPUs which are essential for processing AI workloads. For a full-scale AI deployment, organizations may need to invest hundreds of thousands to millions per GPU cluster, resulting in total data center investments ranging from $150 to $500 million.

The financial hurdle is especially steep for mid-tier enterprises. Many lack the balance sheet strength to secure traditional credit for these large expenditures. As a result, they often turn to private equity or high-interest lenders, or in some cases are forced to pay cash up front. Even when organizations can afford these purchases, many IT leaders are frustrated in trying to keep pace with AI evolution as the technology can become obsolete before it’s fully deployed.

Techronicler: How does leasing help organizations adopt AI faster than traditional purchasing?

Frank Sommers:

Leasing offers two major advantages that can ease and accelerate AI adoption:

Minimizing upfront costs: Traditional purchasing requires a large cash outlay, which often forces organizations to scale back roll outs even when they need more capacity. Leasing eliminates this barrier by converting a massive one-time upfront expense into manageable monthly payments, freeing up budget for additional needs. For example, instead of spending $50 million upfront, a company could lease the same equipment for a predictable monthly expense, enabling more projects to move forward simultaneously.

Enhancing flexibility and reducing financial risk: When organizations purchase technology, it goes on their balance sheet and depreciates over a set period. If the business needs to change or upgrade the technology before full depreciation, it can result in significant book losses. Alternatively, leasing categorizes the equipment as an operating expense, keeping it off the balance sheet and allowing companies to get in and out of technology quickly without the burden of depreciation or potential financial loss.

Ability to bundle software, security and maintenance: Leasing allows organizations to address AI requirements that go beyond infrastructure – by bundling associated software, maintenance, and security costs into a single package.

Based on these advantages, leasing allows organizations to adopt AI faster by lowering financial barriers, maintaining flexibility, and mitigating risks associated with asset ownership.

Techronicler: What kinds of AI-related technologies are organizations leasing right now?

Frank Sommers:

The largest category we're seeing is high-performance compute infrastructure, particularly GPU-based servers designed to handle AI and machine learning workloads. Unlike traditional CPU-based servers, GPUs are optimized for the intense processing demands of AI model training and inference.

Beyond compute, organizations are leasing the full AI technology stack, including: Networking equipment to support

high-speed data transfer; enterprise storage systems, often integrated directly into the server environment; data center infrastructure, including fully configured “rack and roll” solutions; security components such as firewalls; and AI-specific and enterprise software that runs on top of the hardware.

Techronicler: Many executives worry about the pace of technology obsolescence. How does leasing address that concern?

Frank Sommers:

Leasing gives organizations flexibility and helps them stay proactive in managing technology lifecycles. Instead of committing to five years of ownership, a three- or four-year lease encourages regular review of what’s in use. At the end of the term, companies can decide to extend the lease, buy out the equipment, or return it and upgrade to newer technology.

This approach prevents the “set it and forget it” mindset that often happens with technology ownership, where equipment ages silently until a critical failure or performance gap forces costly, reactive decisions. In the AI and data center space, this can easily triple costs. Leasing ensures companies remain agile, continuously optimizing their infrastructure and aligning with the latest technology advancements without over-investing or falling behind.

Techronicler: Security and compliance are top-of-mind with any technology deployment. How does a leasing approach support these areas?

Frank Sommers:

Leasing allows organizations to bundle all associated software, maintenance, and security costs into a single package. This includes embedded software, add-on applications, and ongoing maintenance contracts.

Hardware and infrastructure is treated with a residual value, typically 10–15% below its purchase cost, spread over the lease term.

All “soft costs” such as software licenses, maintenance and other services are included in the lease payments and automatically expire at the end of the term, since software licenses can’t be resold.

Clients only assume responsibility for the hardware at lease end, simplifying compliance and ensuring that security-related updates, patches and licenses remain current throughout the lease.

By bundling hardware and software this way, IT leaders can reduce administrative overhead, ensure compliance with licensing requirements, and keeps security measures up to date – side stepping the risk of aging, insecure and unsupported systems.

Techronicler: What advice would you give to enterprise leaders planning large-scale AI adoption in 2026 and beyond?

Frank Sommers:

AI technologies are evolving rapidly, and no one can predict what the landscape will look like in three years. Leasing infrastructure allows organizations to adapt, upgrade, or pivot as business needs change. Owning large amounts of rapidly depreciating technology can leave companies stuck with outdated assets that no longer align with their strategy.

Leaders must also account for the full lifecycle cost of AI infrastructure. Equipment refresh, secure data wiping, asset disposition, and compliance requirements all carry operational and financial burdens. When organizations own the equipment outright, those responsibilities and costs fall entirely on them, and they can be significant.

The most important priority for IT leaders right now is developing a strategy that enables AI adoption with the least possible upfront cost, and which offers maximum flexibility. AI initiatives can be capital intensive, and if organizations commit the bulk of their budget to a single large purchase, they risk not having the funding for other critical projects.

Instead of paying cash and quickly exhausting a $10 or $50 million IT budget, leaders should think of IT leasing as a budget multiplier. For example, rather than spending $10 million upfront, that same capital can be allocated toward predictable monthly lease payments. By doing so, organizations can realize greater total project value while preserving liquidity and maintaining momentum across the broader IT roadmap.

“Instead of paying cash and quickly exhausting a $10 or $50 million IT budget, leaders should think of IT leasing as a budget multiplier.”

That powerful advice from Frank Sommers fundamentally shifts how we should think about enterprise AI strategy. As we discussed, the operational and financial burdens of equipment refresh, secure data wiping, and asset disposition can be significant when organizations own their equipment outright. By treating AI as an operating expense, IT leaders can maintain the flexibility to adapt and upgrade as business needs change.

A huge thank you to Frank for sharing his deep expertise in IT lifecycle management and enterprise procurement. For IT leaders planning large-scale AI adoption in 2026 and beyond, prioritizing maximum flexibility and the lowest possible upfront costs is clearly the winning playbook.

Frank Sommers brings 30 years of experience in the IT leasing industry, working closely with global enterprise organizations to help them modernize infrastructure while preserving capital and accelerating technology adoption. Known for consistently exceeding sales targets, Frank has also developed and led numerous successful vendor financing programs in partnership with major resellers, creating flexible acquisition models that support complex IT environments. His deep expertise in IT lifecycle management, financing strategies, and enterprise procurement has made him a trusted advisor across the industry. A former collegiate soccer player at Cal Poly San Luis Obispo, Frank brings the same competitiveness and teamwork to every client relationship.

Desperate to Fund AI? — Leasing May Be the Smartest Move IT Leaders Make in 2026



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AI spending is accelerating at a pace most enterprise budgets simply can’t match. While IT leaders are under pressure to deliver transformative AI capabilities, their capital budgets aren’t growing at the same rate as these AI ambitions. This mismatch is forcing difficult trade-offs: delayed projects, stretching aging infrastructure beyond its intended lifecycle, and diverting funding from other critical initiatives.

But there is another option. Increasingly, IT leaders are turning to technology leasing as a savvy strategy to help

expedite AI adoption without sacrificing operational agility or financial liquidity.

AI: Thinking Through the Dollars and Sense

From my vantage point, working closely with IT leaders across industries, I hear the lament. AI infrastructure is expensive and highly concentrated, particularly GPU-based compute power. A single GPU cluster designed to support large-scale AI workloads can cost hundreds of thousands to millions. For enterprise-wide deployments, total data center investments can easily reach $150 million and as much as $500 million.

For mid-tier enterprises, challenges are even greater, as many lack the balance-sheet strength to secure traditional credit for such large capital expenditures. Some resort to private equity or high-interest lenders. But even those who can afford to purchase the infrastructure outright are frustrated by the pace of AI innovation; and the risk of technology becoming quickly outdated or obsolete.

For determined IT leaders, the question is not whether to invest in AI infrastructure, but how to fund it without compromising the broader IT roadmap. This is where the financing strategy becomes just as important as the technology strategy.

IT leasing eases these pressures in several critical ways:

- **Minimizing upfront costs.** Traditional purchasing requires a massive outlay of capital, sometimes forcing companies to scale back or winnow down the scope of projects despite urgent demand. Leasing converts that one-time expense into predictable monthly payments. Instead of committing $50 million upfront, an

organization can structure payments over time, freeing capital for additional initiatives and allowing multiple AI projects to move forward simultaneously.

- **Enhancing flexibility and reducing financial risk.** Purchased technology sits on the balance sheet and depreciates over a fixed period. If business needs shift or the organization upgrades early, it can trigger book losses. Leasing – when structured properly – can classify equipment as an operating expense, keeping it off the balance sheet and enabling companies to pivot more easily without the burden of carrying these assets.

Lease the Entire AI Stack, Not Just the Hardware

IT leaders recognize today's AI deployments extend far beyond servers. Enterprises are leasing high-performance GPU servers optimized for AI model training and inference, along with high-speed networking equipment, enterprise storage systems, integrated "rack and roll" data center solutions, firewalls, and AI-specific software.

Maintenance contracts, security tools, and embedded applications can all be incorporated into a single lease structure.

This bundling delivers administrative and compliance benefits. Hardware typically carries a residual value often 10–15% below purchase cost, amortized across the lease term. Software licenses and other "soft costs" are included in payments and expire at term end, eliminating resale complications. Clients are responsible only for the hardware at lease completion, simplifying compliance and ensuring security updates, patches, and licenses remain current throughout the lifecycle.

Combat Obsolescence Before It Becomes a Liability

One of the most common concerns I hear from executives is technology obsolescence. And given the pace of AI, where innovation cycles are measured in months, not years, that concern is justified.

Leasing naturally enforces a rigor and discipline for countering obsolescence. A three- or four-year term creates a defined decision point: extend, buy out or upgrade the technology. This prevents the “set it and forget it” ownership mindset that often leads to aging, unsupported systems and expensive, reactive refresh cycles. In AI environments, delaying upgrades can multiply total costs through inefficiencies and lost competitive advantage.

Leasing is a Budget Multiplier

Looking ahead to 2026 and beyond, IT leaders must think differently about capital allocation. No one can predict what the AI landscape will look like in three years. Owning large volumes of rapidly depreciating infrastructure can limit strategic agility.

Leaders must also factor in the full lifecycle cost of AI infrastructure, which includes equipment refreshes, secure data wiping, asset disposition, and regulatory compliance. These factors carry operational and financial burdens when assets are owned outright.

The most important priority today is building a strategy that enables AI adoption with minimal upfront cost and maximum flexibility. Leasing can act as a budget multiplier. Instead of exhausting capital on one large acquisition, organizations can deploy that same funding across predictable monthly

payments, preserving liquidity while expanding total project capacity. In doing so, IT leaders maintain momentum across their complete technology roadmap, ensuring AI transformation doesn’t come at the expense of operational resilience.

# # #

About the Author



Frank Sommers brings 30 years of experience in the IT leasing industry, working closely with global enterprise organizations to help them modernize infrastructure while preserving capital and accelerating technology adoption. Known for consistently exceeding sales targets, Frank has also developed and led numerous successful vendor financing programs in partnership with major resellers, creating flexible acquisition models that support complex IT environments. His deep expertise in IT lifecycle management, financing strategies, and enterprise procurement has made him a trusted advisor across the industry. A former collegiate soccer player at Cal Poly San Luis Obispo, Frank brings the same competitiveness and teamwork to every client relationship.

Why IT Leaders Are Choosing Leasing Over Buying in 2026



2026 is here. Are you ready to compete? Technology moves fast, and companies that delay upgrades risk falling behind.

Lease Smarter. Innovate Faster: Why IT Leaders Are Choosing Leasing Over Buying in 2026

As we enter a new year, IT leaders face a crucial question: How can we harness the latest technologies while keeping budgets in check? In today’s fast-paced environment, embracing digital transformation isn’t just an option; it’s a necessity for driving growth, boosting efficiency, and staying ahead of the competition. However, the hefty price tag of new technology can often weigh down cash flow and tie up precious working capital.

So, which route is better? Leasing.

Decoding the Market Dynamics

In 2026, global IT spending is projected to skyrocket to $5 trillion, fueled by the rapid adoption of cloud services, AI innovations, and enhanced cybersecurity measures. The speed of tech refresh cycles is also on the rise, with new gear potentially becoming outdated in just 24 to 36 months. Interestingly, over 60% of businesses are opting for leasing and financing solutions for their IT needs, primarily because of the flexibility and optimum cost control they provide.

Why Leasing Beats Buying – Every Time

1. Boost Your Cash Flow & Financial Freedom
Buying equipment often demands a significant upfront investment, which can stifle liquidity and constrain your growth strategies. Leasing, on the other hand, allows you to spread costs through predictable monthly payments, freeing up capital for expansion opportunities.

2. Stay Ahead of the Technology Curve
In a world where technology evolves at lightning speed, leasing provides your business with access to the latest tools without the financial burden of ownership. With built-in upgrade options at the end of the lease term, you can easily refresh your equipment and maintain your competitive edge.

3. Reap Tax & Accounting Perks
Lease payments typically qualify as operating expenses, simplifying accounting and making them fully deductible. While

purchasing might offer depreciation benefits, these can be complicated and unpredictable.

4. Reduce Risk & Simplify Lifecycle Management
Many leasing agreements include maintenance and disposal services, substantially reducing your risk and administrative burden. In contrast, owning equipment means you assume full responsibility for maintenance and end-of-life disposal.

5. Align IT Costs with Business Growth
Leasing lets you align your expenses with usage and revenue cycles, allowing for agile responses to market shifts and scalable operations aligned with your growth trajectory.

What Types of IT Equipment Can Be Leased in 2026?

Leasing options today extend well beyond laptops and basic hardware. Modern IT leasing encompasses nearly every component of a digital enterprise, making it a valuable resource for CIOs, CFOs, and IT leaders. Below is a clear breakdown of the most commonly leased categories, based on market insights from 2025 to 2026.

1. Core Infrastructure Hardware
These equipment types form the backbone of corporate IT infrastructure, and all are widely available through leasing programs:

- Servers – Enterprise servers for hosting, virtualization, and compute-intensive workloads. Storage & Backup Systems (SAN, NAS) – Scalable storage arrays and secure backup appliances.
- Networking Hardware (Routers, Switches, Load Balancers) – Essential for high-performance networking and connectivity.

- Firewalls & Security Appliances – Enterprise-grade security infrastructure, including firewalls and intrusion prevention systems.
- Data Center Equipment. Racks, UPS systems, and other critical environment components.

2. End-User Computing Devices

Ideal for fast-growing teams, remote workforces, and flexible refresh cycles:

- Laptops & Desktops. One of the largest and fastest-growing leasing segments.
- Monitors, Keyboards, Peripherals. Often bundled with workstation leases.
- Printers & Scanners. Still essential in many business environments.
- Projectors & Conference Room Equipment. Supports hybrid workplace collaboration.

3. Specialized or Software-Integrated Equipment

Leasing extends into more specialized and cloud-connected tools:

- Point-of-Sale (POS) Systems – Retail and hospitality systems integrating hardware and software.
- Cybersecurity Systems – Appliances and software-driven tools are critical for enterprise security posture.
- Software Licensing / SaaS Bundles – Many leasing programs now include software licensing with hardware (e.g., OS, security suites).

4. Telecommunications & Unified Communications Equipment

- VoIP Phone Systems
- Unified Communications Platforms
- Conference Phones & Video Systems
- Call Center Hardware & Headsets

5. Cloud-Connected & Hybrid Infrastructure
As companies adopt hybrid IT:

- Cloud gateways
- Edge devices
- IoT hardware

Why This Matters for IT Leaders in 2026

The ability to lease a wide range of IT equipment offers several advantages for organizations:

- Stay agile amidst rapid technological changes.
- Reduce capital expenditure (CAPEX) pressure and preserve cash flow.
- Simplify refresh cycles and avoid asset obsolescence.
- Maintain a secure, modern, and scalable technology infrastructure.

All of this can be achieved without the commitment of long-term ownership or the burden of depreciation.

As we move through 2026, the ability to adapt quickly and efficiently in the use of financial resources will be crucial for success. Choosing to lease IT equipment is not just a cost-saving measure; it is a strategic decision that positions your business for future innovation while preserving essential capital. Embracing flexibility can drive growth and help you stay ahead, freeing you from the burdens of ownership.

At First Financial Equipment Leasing, we are dedicated to aligning our technology asset refresh programs with your

evolving IT needs. Whether you are looking to expand your infrastructure, upgrade hardware, or implement new software, we are here to provide solutions tailored to your strategy and financial objectives.

Contact us today to explore how flexible IT leasing can empower your enterprise's growth and success.

The attractions of robust, flexible asset financing



27 November 2025

Thanks to a range of factors, including high inflation, high interest rates, as well as supply chain vulnerability associated with geopolitical conflicts and the aftermath of the COVID-19 pandemic, there is financial uncertainty within the materials handling sector.

According to Philip Rosenmüller, head of technical sales industrial MHE fleet management & consulting with CHG-MERIDIAN USA Corp, this uncertainty is reshaping how businesses invest in materials handling equipment.

"While inflation and market volatility have made companies more cautious with large capital outlays, these same pressures are driving smarter, more flexible investment strategies," says Rosenmüller.

Overall, even amid the uncertainty, Rosenmüller says he is seeing a clear trend toward strategic reinvestment through flexibility – where leasing, electrification, and automation combine to build smarter, more resilient, and future-ready operations.

Asked if any sectors are currently more active than others, in terms of such equipment purchases, Rosenmüller says logistics and automated warehousing are leading the way.

“The continued rise of e-commerce and the demand for faster, more efficient fulfilment have pushed these sectors to expand and modernise rapidly,” he notes.

“We’re seeing significant growth in automation technologies – not just high-end systems, but increasingly accessible and scalable solutions that make automation viable for operations of all sizes.”

Nominating manufacturing, along with ports and distribution hubs as other industries to watch, Rosenmüller says that the most active sectors are those under pressure to move goods faster, smarter, and more sustainably.

“That’s where automation, digitalisation, and flexible equipment solutions are making the biggest impact,” he says.

The rise of FMV leases

According to Rosenmüller, flexible options like Fair Market Value (FMV) leases are helping accelerate this technology adoption.

The logic of choosing this option stems from the understanding that spreading costs and optimising equipment life cycles allows businesses to access the latest electric and automated technologies without heavy upfront spending. It makes it possible for them to ensure their fleets are not just modern and efficient, but also cost-effective.

In contrast, the problem with traditional CapEx loans – and the reason they are increasingly overlooked in favour of options like FMV leases – is that they can result in ageing fleets, higher maintenance costs, and more downtime as equipment reaches the end of its life cycle.

“Leasing not only helps reduce overall costs – often by 30% or more when factoring in maintenance, uptime, and residual value – but it also enables smarter, total cost of ownership (TCO)-based fleet management,” says Rosenmüller.

“Instead of being locked into long ownership cycles, companies can adapt faster to operational changes, sustainability targets, and evolving technology.”

— Philip Rosenmüller, CHG-MERIDIAN USA Corp

Arrangements of this type make it possible for businesses to right-size their equipment, refresh fleets more frequently, and access newer, more efficient technologies without the burden of large upfront investments.

“Instead of being locked into long ownership cycles, companies can adapt faster to operational changes, sustainability targets, and evolving technology,” says Rosenmüller.

“As a result, leasing and lifecycle-based financing have moved from being alternatives to becoming the preferred strategy for many forward-thinking organisations in the materials handling industry.”

An organisation that operates in 32 countries – and is able, through its subsidiaries and partners, to support clients in nearly 190 countries – CHG-MERIDIAN provides FMV leasing solutions directly to its clients.

The company’s team of industry experts works closely with clients to analyse existing fleets and design TCO-based strategies that reduce costs, minimise downtime, and improve sourcing processes in the long-term.

> ***“Leasing solutions, especially FMV and hybrid structures, are helping businesses remain competitive while managing risk and capital more strategically.”***
>
> — Elise Hardy, First Financial Equipment Leasing

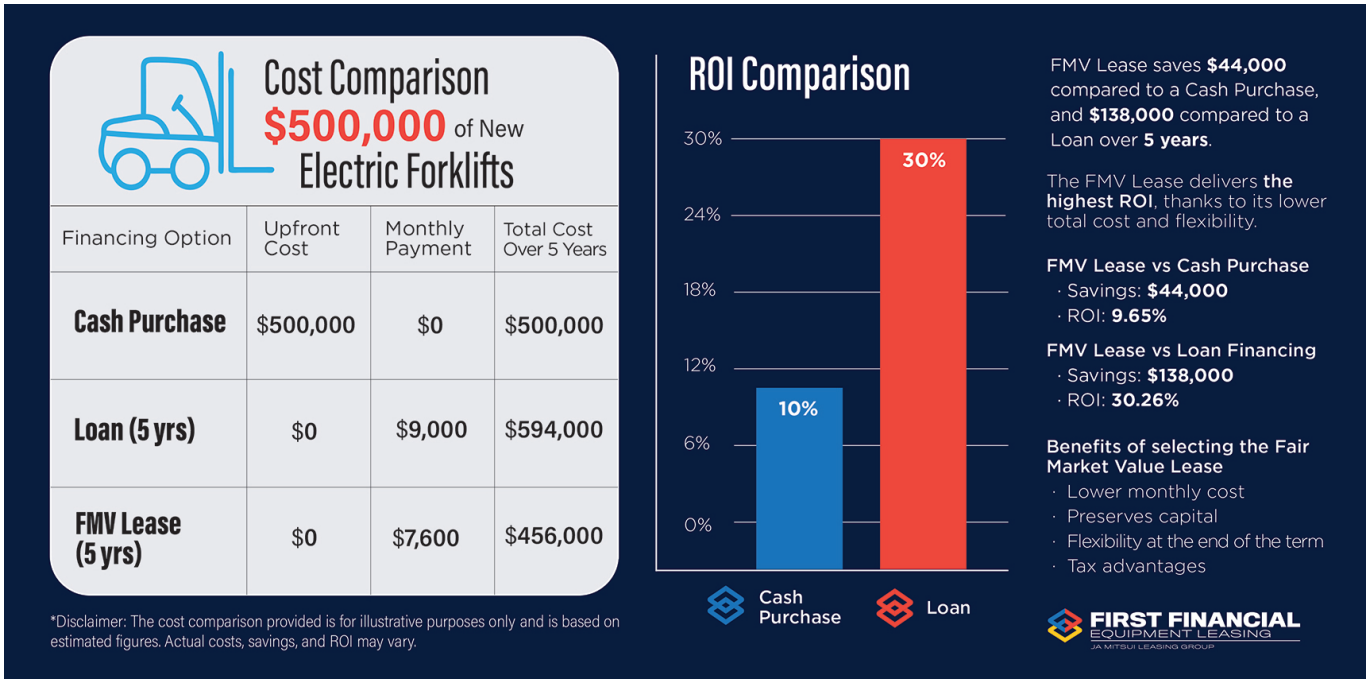
Tax benefits in the US

First Financial Equipment Leasing (FFEL), a US-based organisation focused on helping businesses in the materials handling sector and elsewhere match the best leasing options with the latest technologies, also sings the praises of FMV leases.
According to Elise Hardy, the company’s regional vice president sales, “their popularity stems from the combination of flexibility, tax efficiency, and cash flow advantages” they deliver.

Ensuring lower monthly payments compared to ownership-based financing, and allowing customers to return, renew, or purchase equipment at fair market value, FMV leases are ideal for rapidly evolving technologies, such as automation and

robotics.
Hardy says that in the US, which is the market in which FFEL does all its business, changes to Section 179 tax benefits have significantly influenced financing strategies.

Specifically, for 2025, the deduction limit increased to USD2.5 million, with a spending cap of USD4 million. According to Hardy, this change allows businesses to deduct the full purchase price of qualifying equipment – new or used – provided it is placed in service by December 31, 2025.



In addition, the restoration of 100% bonus depreciation means that companies can deduct any remaining equipment costs not covered by Section 179 in the same year.
“This evolution reflects how customers now prioritise productivity, scalability, and financial agility over traditional ownership,” says Hardy. “Leasing solutions, especially FMV and hybrid structures, are helping businesses remain competitive while managing risk and capital more strategically.”

According to Hardy, the FMV leasing model is designed to

support businesses not just for their current needs but also to help them grow and adapt in a fast-changing market.

“Unlike traditional loans or fixed leases, this approach offers more flexibility, making it easier for companies to take advantage of new technologies. This flexibility is crucial in today’s supply chain, which is constantly changing and evolving,” she says.

As a result, businesses are able to scale their operational capacity up or down based on market demand, allowing for better resource allocation and responsiveness to business fluctuations.

In addition, they can implement automation solutions at a manageable pace, ensuring that their workforce can adapt without disruption while enhancing efficiency and productivity. By avoiding large upfront capital expenditures, they can free up valuable financial resources and therefore enable funds to be used for other strategic initiatives or investments.

And they can also be sure to access the latest technology. FMV leases allow businesses to stay ahead of the curve by obtaining cutting-edge technology without the risk of obsolescence, ensuring that their operations remain competitive and innovative.

SMEs and capital investment

While, traditionally, investment in the latest materials handling equipment has been dominated by large organisations with established automation teams and the requisite capital to fund full-scale projects, that is no longer always the case.

“We’re seeing far greater activity from small and medium-sized enterprises (SMEs), particularly those looking to improve efficiency and reliability without taking on heavy capital costs,” says Dr Paul Rivers, managing director of Guidance Automation.
“For SMEs, the case for better materials handling has always been clear – it directly affects productivity, flow, and customer delivery times. But the entry point was often too high.”

In other words, conventional purchase or lease models have always demanded significant upfront investment, long payback periods, and external integration support. Combined, these barriers have prevented many smaller manufacturers and distributors from modernising their handling operations.

“By offering flexible, service-based access to equipment, SMEs can trial solutions in their own environments, prove the return, and expand as confidence grows.”
— Dr Paul Rivers, Guidance Automation

“Our goal, [at Guidance Automation], is to make advanced materials handling capability accessible to businesses of every size,” says Rivers. “By offering flexible, service-based access to equipment, SMEs can trial solutions in their own environments, prove the return, and expand as confidence grows.”

Rivers says he is impressed by how effectively these companies

adopt new technologies once the barriers are removed.

“Smaller firms tend to make decisions quickly, involve the right people on the shop floor, and measure results closely,” he says. “Working in partnership with them means we share the risk and the reward – delivering measurable improvements in throughput, safety and utilisation without the burden of traditional capital expenditure.”

Pay-as-you-go

Guidance Automation’s most popular investment solution is Autonomous GO, a flexible, pay-as-you-go automation model for materials handling and transport that removes the need for capital investment or long-term commitment.

Customers who sign up for this solution pay only for the hours their robot workers operate – at half the UK Living Wage – with installation, servicing and support fully included. A straightforward operating-expense approach, it involves monthly invoicing, as well as the option to give just 30 days’ notice, without penalty, if the product in question is not the right fit.

According to Rivers, Autonomous GO delivers ROI within just one hour.
“[Up to] 30–50% of a production worker’s time is typically spent moving materials rather than applying the specialist skills they’re trained for,” he explains. “Automating that movement allows human workers to focus on work that genuinely requires their expertise.”

Because Autonomous GO is fully managed and performance-based, customers don’t carry the risk of ownership or maintenance. A practical alternative to traditional ownership or leasing models that align investment directly with productivity, it delivers predictable costs, measurable results and the flexibility to scale or pause as required.

Like the various other options mentioned above, Autonomous GO places materials handling operations of all sizes and persuasions in a position to navigate current global uncertainties and reap the benefits that investment in the latest capital equipment can deliver.

*** Click to view on Forklift Action website ***

Lifting Profits – Smart Financing for Material Handling Equipment



27 November 2025

In the fast-evolving world of material handling, every second counts, and agility can spell the difference between success and stagnation. How businesses secure and manage their equipment plays a pivotal role in shaping their financial outcomes.

Today’s warehouses and distribution centers are far from just storage areas; they’ve transformed into lively hubs powered by automation, robotics, and cutting-edge AI technologies. These innovations are crucial for meeting the increasing demands of consumers and navigating the complexities of modern supply chains.

Yet, with innovation comes a hefty price tag. Advanced equipment, such as Automated Storage and Retrieval Systems (ASRS) and Automated Guided Vehicles (AGVs), as well as efficient lithium-ion battery fleets, can require investments that reach into the hundreds of thousands, if not millions, of dollars. For businesses aiming to stay ahead of the competition, the challenge extends beyond selecting the right equipment; it’s about navigating the most effective financing strategies.

Enter leasing: a game-changer for companies eager for flexibility, cost efficiency, and future-proofing their operations. Among the various leasing options, Fair Market Value (FMV) leases shine as a savvy way to acquire essential material handling equipment without tying up valuable capital or risking technological obsolescence.

Whether you’re a warehouse manager looking to ramp up operations, a fleet manager aiming for optimal utilization, or a dealer wanting to enhance the value you provide to customers, embracing flexible equipment leasing isn’t just a nice-to-have—it’s a critical component of a successful strategy.

Industry Trends: The Rise of Leasing in Material Handling Equipment

The material handling equipment market is experiencing remarkable growth, with compelling statistics to support it. In 2023, a striking 82% of businesses acquiring equipment opted for some form of financing, with leasing emerging as the preferred choice for 26% of them.

By 2024, the U.S. material handling equipment leasing market surged to an impressive $1.15 billion, and it’s projected to

maintain a robust 15.2% CAGR through 2034. On a global scale, the material handling equipment market is projected to reach a substantial $242.5 billion by 2025, driven by increasing demand across key sectors, including automotive, logistics, and e-commerce.

These figures underscore a pivotal truth: traditional ownership models are struggling to keep pace with rapid technological advancements and rising costs. Leasing presents a dynamic solution that aligns seamlessly with the priorities of modern businesses.

Far from being a mere fallback option, leasing has evolved into a strategic financial instrument. While owning equipment may appear appealing at first glance, it often ties up precious capital and exposes businesses to the risks of depreciation and maintenance. In contrast, leasing transforms this equation: it safeguards cash flow, facilitates effortless upgrades, and transfers the burden of obsolescence to the lessor.

For companies navigating fast-changing landscapes, leasing transcends mere affordability; it embodies agility and positions them for sustained growth. Embracing this flexible approach enables businesses to remain at the forefront of innovation, ensuring they are always ready for what lies ahead.

Leasing in Context: Modern Business Priorities

Leasing aligns perfectly with today’s business trends. Equipment financing is no longer just about acquiring assets; it also supports growth, agility, and resilience. Leasing turns equipment procurement into a strategic tool that aligns with overall business objectives.

In light of market volatility, potential rising interest rates, and tighter budgets, having predictable costs and preserving liquidity are essential. The rapid advancement of technology in robotics and AI requires flexibility, and leasing allows businesses to adopt cutting-edge solutions without being tied to outdated assets.

Labor shortages and rising wages are pushing companies to adopt automation more quickly, and leasing facilitates the deployment of advanced equipment without a significant upfront investment. Additionally, digital transformation is a major driver—technologies such as IoT, telematics, and AI analytics are becoming the standard, and leasing provides access to connected equipment without the long-term ownership risk.

In uncertain economic conditions, leasing helps to minimize exposure to depreciation and unexpected maintenance costs, resulting in greater financial predictability. Furthermore, global supply chain volatility and increasing customer experience demands necessitate agility, and leasing offers the flexibility to quickly scale operations in response to changing demand.

Leasing as a Strategic Tool

Leasing has become a strategic enabler that drives growth and resilience. By opting for leasing instead of ownership, organizations unlock advantages that have a direct impact on their bottom line.

First, leasing helps conserve financial resources, allowing businesses to redirect capital toward innovation and market expansion. It also provides access to cutting-edge technology without the burden of long-term commitments, ensuring that companies remain competitive in a rapidly evolving market.

Additionally, predictable monthly payments facilitate budgeting and improve cash flow management. Built-in

maintenance and upgrade options help mitigate risks associated with equipment failure or obsolescence. In summary, leasing transforms the acquisition of equipment into a strategic decision that supports operational efficiency and long-term success.

Tailored Leasing Solutions for All Stakeholders

Modern leasing solutions are designed to meet the unique needs of every stakeholder. Manufacturers benefit from OEM financing programs that enhance competitiveness. Dealers leverage flexible lease structures to close more deals and build lasting relationships. Warehouse managers gain access to bundled services, including maintenance and telematics, which simplifies operations. For business owners and CFOs, leasing represents a financial strategy that promotes flexibility and aligns with modern priorities.

Fair Market Value Leases: The Preferred Method

Fair Market Value (FMV) leases stand out as the most strategic option for businesses navigating rapid technological change. They offer lower monthly payments compared to ownership or capital leases, freeing up working capital for growth initiatives. At the end of the term, businesses can return, renew, or upgrade equipment, which is ideal for environments where robotics and automation evolve quickly.

FMV leases also deliver tax efficiency, often qualifying as operating expenses. This structure simplifies accounting and supports predictable budgeting. For companies investing in automation, robotics, and AI-driven systems, FMV leases provide the agility and scalability needed to stay ahead without overcommitting resources.

Visit our FMV Leasing page for comprehensive details on how these leases can benefit your business by providing the necessary equipment without exceeding your budget.

Real-Life Case Study: Apex Logistics Solutions

CASE STUDY:
APEX LOGISTICS SOLUTIONS

Apex considered three options: cash purchase, loan financing, and an FMV lease. Here's how each scenario played out:

The Challenge:

Apex Logistics Solutions*, a mid-sized 3PL provider, needed to upgrade its warehouse operations with autonomous forklifts and AGVs to handle surging e-commerce demand. The total investment required: $500,000.

Option	Upfront Cost	Monthly Payment	Total Cost (5 yrs)	Flexibility
Cash Purchase	$500,000	$0	$500,000	Low
Loan	$0	$9,900.60	$594,036	Medium
FMV Lease	$0 down	$7,599.56	$455,973	High

The Outcome:

- Cash Purchase tied up half a million dollars, limiting Apex's ability to invest in software upgrades and workforce training.
- Loan Financing locked Apex into long-term ownership. If operational needs change or new technology becomes available, they can't easily upgrade without selling or trading in the equipment—often at a loss.
- FMV Lease gave Apex predictable payments, tax benefits, and the ability to upgrade to new equipment without any residual risk.

The Result:

Apex chose the FMV lease, enabling them to scale operations quickly while preserving capital for strategic initiatives. Within 18 months, Apex reported a 20% increase in throughput and a 15% reduction in labor costs, thanks to automation financed through leasing.

*The company name used in this study (Apex Logistics Solutions) is fictitious and provided for illustrative purposes only. The cost comparison provided is for illustrative purposes only and is based on estimated figures. Actual costs, savings, and ROI may vary.

Future-Proof Your Operations

In a world where technology changes overnight, ownership can be a liability. Opting for leasing, primarily through FMV structures, offers flexibility, cost efficiency, and strategic advantage.

Leasing material handling equipment is more than a wise financial choice; it’s a comprehensive approach that can transform operations, enhance agility, and contribute to overall business success in a rapidly paced and demanding environment. As the industry continues to evolve, those who adopt adaptable financing solutions will differentiate themselves, positioning their businesses for sustainable growth and resilience in the face of future challenges.

Ready to explore tailored leasing solutions?

Partner with a financing provider that understands your industry and can help you stay ahead of the curve. The right leasing strategy isn’t just about acquiring equipment; it’s about building resilience, agility, and long-term profitability. Contact us today to learn how we can help you transform your operations with smart, flexible financing.

*** Click to view on Forklift Action website ***

Section 179 Playbook – The Big Beautiful Bill

Unlock Massive Tax Savings with the New Section 179 Rules—Download the Playbook Now

The passage of the **One Big Beautiful Bill** has transformed the landscape for equipment financing, offering businesses up to **$2.5 million in immediate tax deductions**. Whether you're a contractor, construction firm, or any business relying on heavy equipment or software, this is your moment to invest in growth while preserving capital.

Our **Section 179 Playbook** breaks down everything you need to know—from how leasing can maximize your tax benefits to real-life case studies showing how companies saved hundreds of thousands of dollars. It's packed with actionable insights, objection-handling talk tracks, and strategies to help your sales team close more deals before the December 31, 2025 deadline.

Download the playbook now and empower your team to turn tax incentives into business wins.

>> Click to Download the Section 179 Playbook <<



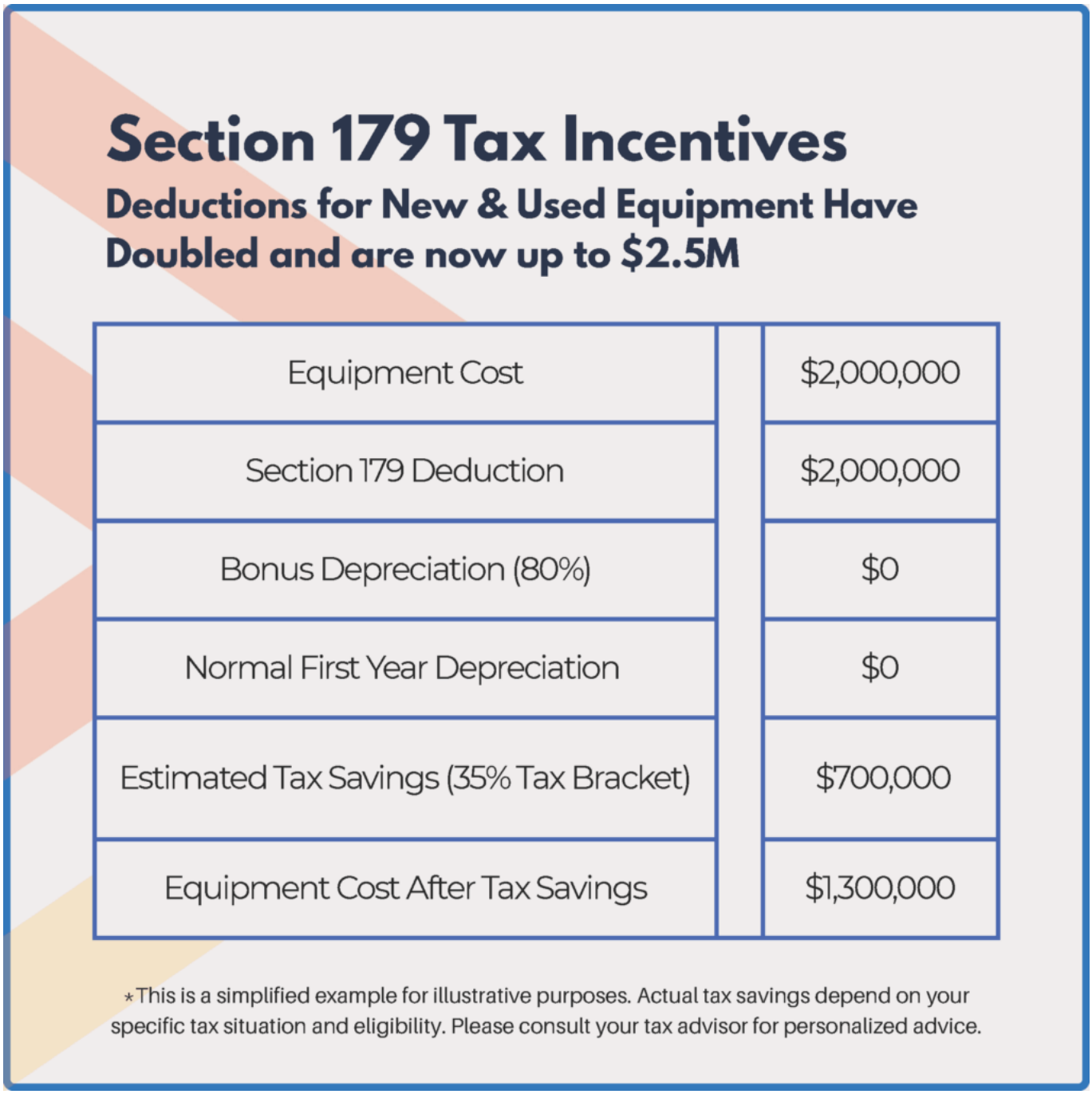
Enhancing Dealership Success – The Impact of Section 179 and Forklift Leasing in 2025



The equipment dealership landscape is poised for a monumental shift in 2025, particularly for forklift sellers, thanks to the One Big Beautiful Bill Act. With substantial updates to Section 179, dealers now have a powerful tool to enhance sales, educate customers, and ultimately increase profitability.

Understanding Section 179

At its core, Section 179 is a crucial part of the U.S. tax code that allows businesses to fully deduct the cost of qualifying equipment, such as forklifts, in the same year it is placed in service. This means buyers can write off the total purchase amount immediately, rather than spreading deductions over 5 to 7 years.



What's New for 2025? Several key updates to Section 179 have been set to take effect:

- Deduction Limit: The deduction limit has been doubled to an impressive $2.5 million.
- Phase-Out Threshold: The phase-out threshold has been

raised to $4 million, allowing more businesses to benefit from these tax advantages.

- 100% Bonus Depreciation: The reinstatement of 100% bonus depreciation is another significant change.
- Equipment Eligibility: These updates apply to both new and used equipment, including leased equipment.

Why Leasing Forklifts is Beneficial – Leasing forklifts provides maximum flexibility and tax efficiency—advantages that shouldn't be ignored:

1. Preserve Cash Flow: Leasing enables businesses to manage their cash flow with lower monthly payments.
2. Full Section 179 Deduction: Businesses can qualify for the full Section 179 deduction, even if they choose to lease.
3. Avoid Debt on Balance Sheet: Leases are often categorized as operating expenses, helping businesses avoid adding more debt to their balance sheets.
4. More Interest Deductions: Leasing offers the potential for additional interest to be written off, improving overall financial efficiency.

High-Value Examples: Demonstrating the Benefits of Leasing

Example 1: Leasing $1.5 Million Worth of Forklifts

Imagine a customer who leases forklifts valued at $1.5 million. Under Section 179, they can deduct the entire amount in the same tax year, even though they are only making monthly

lease payments. At a 35% tax rate, this could yield $525,000 in tax savings—funds that can be reinvested in their business.

Example 2: Leasing $2 Million Worth of Forklifts

Consider a larger operation that leases $2 million worth of forklifts. Using Section 179, they can also deduct the full amount in the acquisition year, leading to $700,000 in tax savings at a 35% tax rate. Leasing not only preserves their capital but also maximizes deductions, demonstrating a smart financial strategy.

How This Framework Helps Dealers Sell More Forklifts

The new tax incentives create a sense of urgency among customers to act before December 31, 2025, to claim their deductions. Leasing forklifts makes them more affordable and accessible, allowing dealers to close deals more effectively. By showcasing the immediate return on investment (ROI), dealerships can position themselves as trusted advisors.

Industry Insight: Expected Rise in Forklift Sales

Forecasts indicate that forklift sales are projected to grow by 8 to 12% in Q4 2025, driven by purchasing behavior influenced by the Section 179 tax deduction. Dealers who proactively educate their customers will have a competitive edge.

Educating Your Sales Force is Essential

Equip your team to maximize these opportunities with:

- Training Sessions: Provide comprehensive training on Section 179 and the benefits of leasing.
- Sales Scripts: Develop guides for effectively addressing customer objections.
- Customer-Facing Resources: Create flyers and calculators

to simplify decision-making for clients.
- Role-Playing Scenarios: Build confidence among your team through interactive training.

Key Talking Point for Sales Teams:
“Did you know you can lease this forklift and still deduct the full cost this year? It’s a smart way to save cash and reduce your tax bill.”

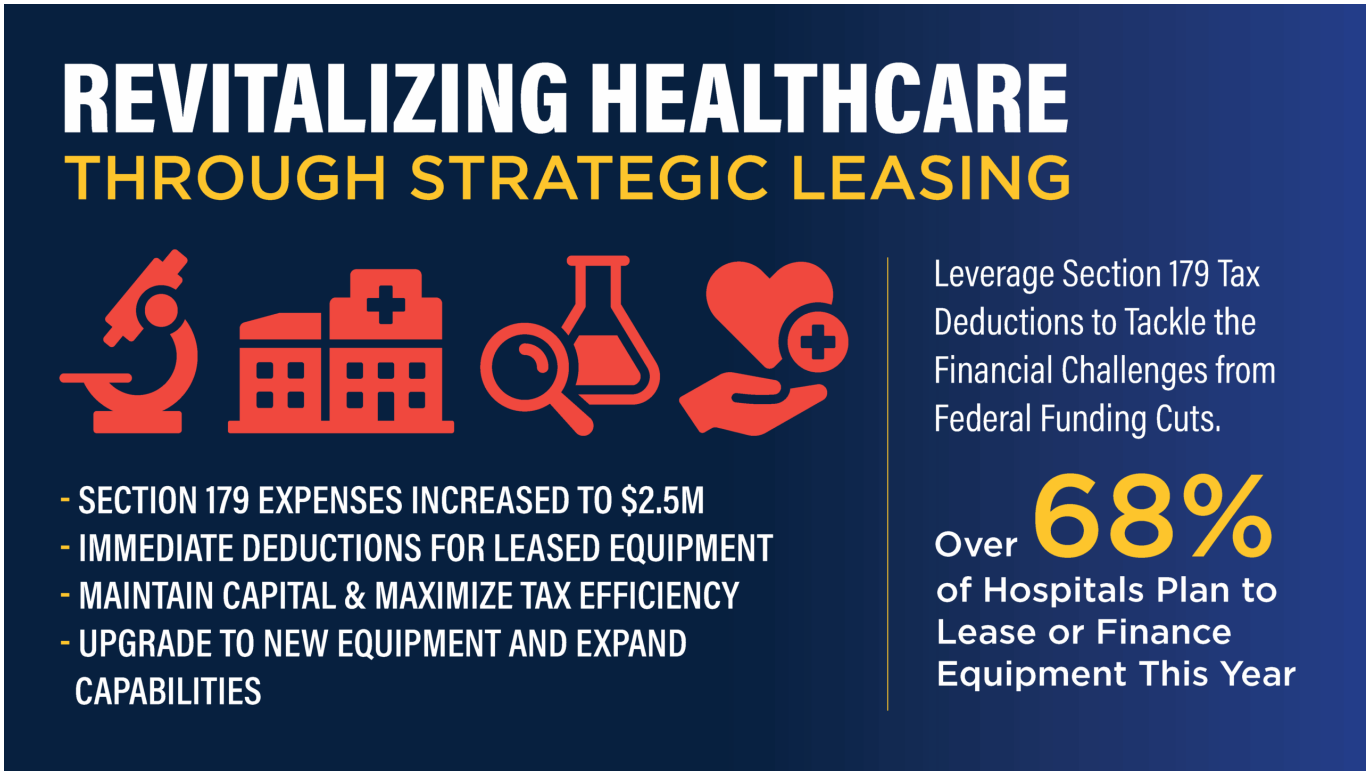
Ready to Equip Your Dealership?

Section 179 is more than just a tax break; it’s a powerful sales accelerator for dealerships. By taking the initiative to educate your team and customers about these updates, you can transform legislation into a significant competitive advantage. Now is the time to seize the opportunities presented by these changes and strategically position your dealership for success in 2025.

Don’t wait! Start educating your team today and seize the opportunity to enhance your sales strategy. Contact me to learn more about how you can leverage Section 179 to benefit your dealership.

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Revitalizing Healthcare Through Strategic Equipment Leasing



What if the key to modernizing hospital infrastructure wasn't more funding—but smarter financing?

Hospitals across the country are facing mounting financial pressure as cuts to Medicaid and Medicare shrink reimbursement rates. These constraints are forcing difficult decisions: scaling back services, delaying equipment upgrades, and even reducing staff. Yet, amid these challenges, a powerful opportunity is emerging.

By strategically leveraging the expanded Section 179 tax deduction, hospital leaders can unlock new pathways to innovation—without compromising financial stability. This approach, especially when paired with equipment leasing,

enables hospitals to upgrade critical technology, enhance patient outcomes, and remain competitive in a rapidly evolving healthcare landscape.

Industry Trends: The Rise of Equipment Leasing

- The U.S. medical equipment rental market is projected to grow to $5.4 billion by 2028. An increasing demand for advanced technologies and cost-effective procurement options drives this growth.
- As Medicare and Medicaid reimbursement criteria become more stringent, hospitals are increasingly turning to leasing as a strategy to manage capital constraints and adapt to rapid technological advancements.
- The transition toward value-based care, alongside the needs of an aging population, is further accelerating the demand for leased diagnostic and therapeutic equipment.
- Data Markets Insight highlights a significant trend this year: approximately 68% of hospitals in the U.S. are opting to lease or finance medical equipment instead of making outright purchases. This approach enables these institutions to manage their budgets more effectively, stay current with the latest technology, and maintain operational flexibility.

Section 179: A Key Advantage for Equipment Leasing

1. **Immediate Deduction for Leased Equipment:** The revised Section 179 guidelines enable hospitals to deduct the costs of qualifying leased equipment, such as advanced

imaging systems and diagnostic platforms, within the same tax year that the equipment is placed in service. This provision allows healthcare facilities to access cutting-edge technology while maintaining liquidity and operational flexibility.

2. **Increased Deduction Limits for Larger Projects:** The legislation has raised the deduction limit to $2.5 million, with a phased-out threshold starting at $4 million. This significant increase empowers hospitals to undertake expansive projects and lease a broad spectrum of equipment, from state-of-the-art surgical suites to essential IT infrastructure, all while maximizing expense deductions.
3. **Enhanced Interest Deductions:** The bill reinstates an EBITDA-based limitation on interest deductions, allowing hospitals to deduct a considerable portion of interest associated with leased equipment. This beneficial change enhances after-tax cash flow, resulting in improved financial flexibility. With improved cash flow, hospitals can allocate more resources toward patient care and operational enhancements, making leasing an increasingly strategic option.

Case Study: Strategic Leasing in Action

A mid-sized regional hospital recently faced a familiar challenge: outdated imaging equipment was compromising diagnostic accuracy, but capital constraints—exacerbated by reduced Medicaid reimbursements—made outright purchases impossible.

Instead of postponing upgrades, the hospital’s leadership chose to lease new MRI and CT systems through a strategic financing arrangement. By utilizing the expanded Section 179 tax deduction, they were able to deduct the full cost of the leased equipment—nearly $1.8 million—in the same year it was

placed into service.

Results:

- **Improved Patient Care:** Diagnostic wait times dropped by 40%, and scan quality improved, leading to faster and more accurate treatment decisions.
- **Preserved Capital:** The hospital maintained its cash reserves, allowing for investments in staff development and facility improvements.
- **Tax Efficiency:** The Section 179 deduction significantly reduced taxable income, freeing up resources for future upgrades and operational needs.
- This example demonstrates how strategic leasing and effective tax planning can enable hospitals to modernize care delivery, even amid financial uncertainty.

Implications for Hospital Leadership

- **Maintain Capital:** Leasing offers a way for hospitals to bypass the significant upfront costs of acquiring advanced medical technology, conserving capital for other essential needs such as staffing and facility upgrades.
- **Accelerate Modernization:** Leasing enables the swift replacement of outdated technology and allows hospitals to expand their medical capabilities, thereby ensuring improved patient care without the delays linked to capital fundraising or bond issuance.
- **Maximize Tax Efficiency:** By leveraging the advantages of Section 179 and bonus depreciation, hospitals can substantially reduce their taxable income, resulting in significant savings that can be reinvested into their operations.

- **Enhance Adaptability:** Leasing arrangements support regular updates to equipment in alignment with technological advancements, ensuring hospitals remain competitive and responsive to the evolving demands of healthcare.

By fully embracing the opportunities offered by Section 179, hospital leadership can address the financial challenges of modernization, improve patient care quality, and maintain long-term financial stability.

Is your hospital leveraging Section 179 to its full potential? Connect with one of our Healthcare Specialists and explore how strategic leasing can support your goals.

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